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Submitted by State
DRAFT *Discuss 12 Dec*

1. The following is a suggested draft of a paper in the 304 series for discussion by the Subcommittee and when completed and approved by the Subcommittee, for submission to SANACC.
2. No attempt is made in this version to place the paper in problem form or to do any more than indicate the substance with which the paper is concerned.
3. The Subcommittee's further researches into the general problem of its responsibilities has indicated the intensive and extensive scope of its responsibility.
4. It is clear to the Subcommittee that it is unable to effectively bring its planning to a successful conclusion with ^{the} limited resources of personnel at its command at the present time.
5. The varied problems and investigations which are essential to an effective study and planning of a psychological warfare organization are of a nature requiring detailed research which is not possible in the present setup of the Subcommittee, either in personnel or in available time.
6. Studies of field operations of psychological warfare in World War II indicate a considerable degree of improvisation; and that at no time up to the end of hostilities were problems

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facing PW forces ever thought out to a conclusion which would form a basis for future planning.

7. Following are some of the problems which need resolution as a basis of permanent PW doctrine:

a. Availability of qualified military ^{and civilian} personnel.

b. Extent to which PW forces will be militarized:

First, as to the organization in Washington and other offices in the Continental Americas;

Second, as to PW forces in the field.

c. Availability in any possible crisis period of PW equipment and personnel and fixed logistical channels pertaining thereto; also logistical doctrine coordinated with the various services.

d. Availability of specialized communications facilities for PW activities on a priority basis related to the importance of the function.

e. Relationship of public relations and censorship in the field to PW, and whether these should be coordinated in one special staff section or separated.

f. Administration of PW forces in the field.

g. Provision for TO's:

1) Competent language teams;

2) Competent political teams;

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3) Field grade officers trained in PW doctrine

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and action.

A. If civilians become a component part of field PW organizations the status of civilians in relation to administration and exercise of authority must be fixed.

1. Provision of individual equipment for civilians, if necessary.

1. Necessity for military ^{and specialized} training of all PW personnel including civilians, especially basic military intelligence training for combat propaganda units.

K. Indoctrination in PW understanding of officers of all arms and services.

1. Clarification of the position of PW in headquarters staffs and coordination at all echelons and in relation to all other staff sections.

j. the extent of a research and development effort.

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